Letter to shareholders

Dear Shareholders

Swiss Re delivered a Group net income of USD 2.6 billion in the first half of 2025, up from USD 2.1 billion for the same period in 2024. With this strong result, we maintain our full-year targets. Our financial performance was driven by healthy underwriting margins across all Business Units, supported by a solid investment result.

First-half insurance revenue for the Group was USD 20.9 billion, while the insurance service result, which reflects the underwriting profit earned in the period, was USD 3.0 billion. The return on our investments rose to 4.1%, from 4.0% in the prior-year period, driven by higher recurring income and realised gains from the sale of a minority equity position in the first quarter of 2025.

To support our clients through peak risks and deliver consistently on our financial targets, Swiss Re is focused on underwriting quality, cost discipline, meticulous portfolio management and a prudent investment strategy. Our capital position continues to be strong with an estimated Group Swiss Solvency Test (SST) ratio of 264%[1] as of 1 July 2025, above the target range of 200–250%.

Property & Casualty Reinsurance (P&C Re) delivered a net income of USD 1.2 billion for the first half of 2025, compared with USD 992 million in the prior-year period. The result benefited from disciplined underwriting, low large natural catastrophe claims experience in the second quarter, favourable prior-year reserve development and a solid investment result. The Business Unit achieved an insurance service result of USD 1.6 billion and a combined ratio of 81.1%.

P&C Re renewed contracts with USD 20.0 billion in treaty premium volume year-to-date. This represents a 3.0% volume increase compared with the business that was up for renewal. Overall, P&C Re achieved a price increase of 2.4% on its portfolio through the January, April and June/July renewals. Based on a prudent view on inflation and updated loss models, loss assumptions increased by 4.1%. The resulting portfolio quality is consistent with the Group's 2025 financial targets.

Corporate Solutions reported a net income of USD 430 million for the first half of 2025, compared with USD 441 million for the same period in 2024. The continued strong result reflects a consistent underlying business performance, despite elevated man-made claims experience in the first six months of the year, supported by a solid investment result. Corporate Solutions achieved an insurance service result of USD 515 million and a combined ratio of 88.2% for the first half of 2025.

Life & Health Reinsurance (L&H Re) achieved a first-half net income of USD 839 million, compared with USD 883 million for the prior-year period. The result reflects a robust contribution from L&H Re's large in-force book, supported by steady investment income.

The insurance service result for the first half was USD 900 million, down from USD 1.0 billion for the same period in 2024. On a like-for-like basis, the result for the first half of 2025 was in line with the prior-year period[2], and reflects a lower CSM release due to the assumption review carried out at the end of 2024, offset by lower adverse experience variance.

Swiss Re's withdrawal from iptiQ is proceeding as planned, as we focus on our core activities. In April 2025, we announced the sale of the iptiQ Australian business to Hannover Re and completed the management buyout of the iptiQ Americas Sales Solutions business. In July, we completed the sale of the iptiQ EMEA P&C business to Allianz Direct.

The first half of the year saw two appointments to Swiss Re's Group Executive Committee: Anders Malmström became Group Chief Financial Officer in April, followed by Kera McDonald, who became Group Chief Underwriting Officer in June. Also, our two new Board members, Morten Hübbe and George Quinn, received overwhelming shareholder support at Swiss Re's Annual General Meeting.

Swiss Re Group maintains its full-year 2025 targets, including a net income of more than USD 4.4 billion. P&C Re aims for a combined ratio of less than 85%, while Corporate Solutions targets a reported combined ratio below 91%. L&H Re continues to target a net income of USD 1.6 billion. We reiterate our multi-year IFRS return on equity (ROE) goal of more than 14% and our target of dividend per share growth of 7% or more per year through 2027.

Our businesses are well-positioned to support our clients. Nevertheless, we must remain vigilant for challenges that can emerge suddenly. Geopolitical and macroeconomic uncertainty continues to colour the global outlook in 2025, with potential risks for insurers including supply chain disruptions, higher inflation and slower economic growth.

In the first half of 2025, man-made events that impacted our industry, such as a battery storage facility fire in California, refinery fires in Europe and North America, and aviation disasters in India and the US, contributed to pressure on claims severity. Moreover, the tragic human consequences of natural catastrophes were also clearly visible, evidenced by events including the Los Angeles wildfires, the deadly earthquake in Myanmar and Thailand, and the dramatic rock-and-glacier slide in the Swiss Alps that buried the village of Blatten in May.

Looking ahead, we are closely tracking natural catastrophe developments as we enter the peak of the wind season. Urbanisation, the accumulation of valuable assets in vulnerable regions and inflation have steadily driven up annual insured natural catastrophe losses in recent decades, a trend that persists. Intensifying climate- and weather-related hazards including flood, wildfire and drought are adding to the burden. Successfully mitigating and adapting to these evolving perils demands active, effective partnerships between the owners of risk, with re/insurers, governments, regulators, businesses and individuals all having an important role to play.

[1] Estimated Group SST ratio as of 1 July 2025. The SST ratio as of 1 January 2025 was filed with FINMA in April and is subject to regular review by FINMA.
[2] H1 2024 reflects positive out-of-period adjustments of net USD 125 million.

Jacques de Vaucleroy
Chairman of the Board of Directors

Andreas Berger
Group Chief Executive Officer

In this environment, Swiss Re is actively seeking opportunities to work with our partners to enhance insurability, improve affordability of risk protection, and close protection gaps that leave too many people, businesses and communities exposed. We continue to focus on disciplined underwriting and cost efficiency to support the delivery of consistent results.

We remain committed to putting clients at the centre of everything we do, leveraging our strong financial capacity, advanced modelling expertise and data-driven risk knowledge to help them navigate uncertainty and manage risk effectively, while fulfilling Swiss Re´s purpose: to make the world more resilient.

We thank our shareholders for their continued support. We thank our employees around the world for their engagement and dedication to strengthening Swiss Re´s reinsurance leadership position. And we thank our clients, with whom we partner to help their businesses and communities grow, prosper and realise their full potential.

Zurich, 14 August 2025

Jacques de Vaucleroy
Chairman of the Board of Directors

Andreas Berger
Group Chief Executive Officer