Swiss Re

Deutsche Bank

Swiss Equities Conference

George Quinn
Chief Financial Officer

Zurich, 13 May 2009

Swiss Re

Note on risk factors

- Global financial markets have been experiencing extreme volatility and disruption for over 18 months. Future material deterioration in business conditions may have a significant impact on Swiss Re's capital and liquidity positions
- As a result of the extreme and unprecedented volatility and disruption, we are exposed to significant financial, capital market and other risks, including movements in interest rates, credit spreads, equity prices, and currency movements, changes in rating agency policies or practices, the lowering or loss of financial strength or other ratings and counterparty risk
- In Q1 2009 Swiss Re adopted FSP FAS 115-2, the new US GAAP guidance on other-than-temporary impairment. Please see page 22 of the Q1 2009 report for further details
- Please see the cautionary note on forward-looking statements on slide 28 of this presentation and the note on risk factors on page 56 of the Q1 2009 report

Swiss Re

Agenda

- **Introduction to Swiss Re**
- **First quarter 2009 results**
- **New strategic priorities**
  Building on our strengths
- **Questions & answers**

Swiss Re

Swiss Re
A global leader in reinsurance with a long history of success

Swiss Re is **one of the world's leading and most diversified global reinsurers**

Based on its 145 years of experience, the company offers ...
- **Wholesale re/insurance products** and **related services** for property & casualty and life & health businesses
- **Insurance-based corporate finance solutions** and supplementary services for comprehensive risk management

Swiss Re' **financial strength ratings**, as at 07 May 2009:
Standard & Poor's: **A+**/stable; Moody's: **A1**/negative; A.M. Best: **A**/stable

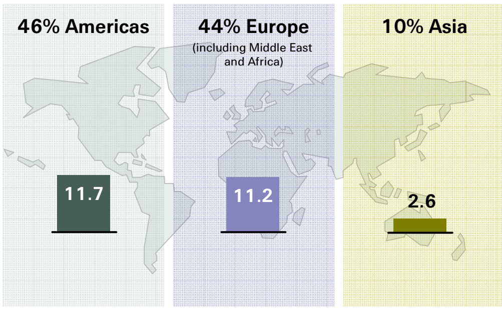
Quick facts – Q1 2009
- Total revenues CHF 6.9 billion
- Net income CHF 150 million
- Shareholders' equity CHF 23.6 billion

Swiss Re is broadly diversified

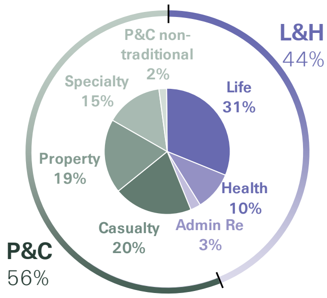
Facilitates reallocation of risk capital and makes the firm more resilient

Swiss Re

Premiums earned in 2008 (CHF 25.5 billion)
by region...



... and by product line:



- **Biggest life & health reinsurer** world-wide
- **Excellent Property & Casualty underwriting quality** (combined ratio 97.9% for FY 2008, 90.2% for Q1 2009)
- Swiss Re benefits from **geographic and business mix diversification** and has the ability to reallocate capital to achieve profitable growth
- Capital allocation is based on an **integrated economic value management** approach

as at 07 May 2009

Q1 Highlights

Swiss Re

- Capital strength restored
- Excellent underwriting performance in P&C and L&H
- Strong franchise demonstrated in January and April renewals; pricing momentum and demand continue to grow
- Investment result weaker due to de-risking and impairments
- Continued de-risking in AM, Legacy and in reinsurance
- Efficiency programme well underway
- Clear, simple priorities established and implemented

Swiss Re

Our priorities

Building on our strengths

Focus on the core

Ensure capital strength

Fit to compete

People & Expertise

Serve our clients

Create shareholder value

Swiss Re

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Key figures

CHF	Q1 2008	Q1 2009
Group net income	0.6bn	**0.2bn**
Group operating income	0.7bn	**0.3bn**
Operating income continuing operations	2.1bn	**0.3bn**
Operating income Legacy	-1.4bn	**0.0bn**
P&C combined ratio	96.4%	**90.2%**
	FY 2008	**Q1 2009**
Shareholders' equity	20.5bn	**23.6bn**
Book value per share[1]	60.96	**61.39**

- Excellent technical result in P&C and L&H
- De-risking strategy in Asset Management leads to lower running yield
- Convertible perpetual capital instrument issued to Berkshire Hathaway contributed to solid capital base

[1] Basic BVPS, excluding convertible perpetual capital instrument

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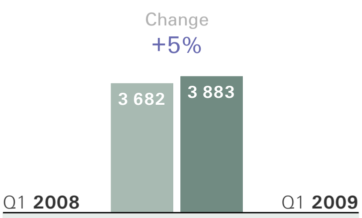
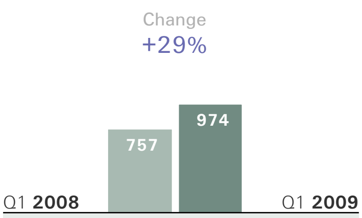
Property & Casualty
Consistently strong underwriting performance

Premiums earned
CHF m



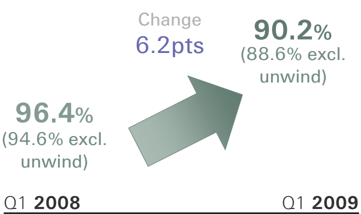
- Premium increase driven by attractive growth in the January 2009 renewals including large transactions, more than offsetting increased impact of quota share
- At constant FX rates increase in earned premium is 6%

Operating income
CHF m



- Increase driven by strong underwriting result in Property, which more than offset the higher loss activity in Specialty
- Investment income remains stable at CHF 0.6bn
- Q1 2009 realised gains of CHF 43m (mainly ILS) versus losses of CHF -42m in in the first quarter 2008

Combined ratio, traditional
%



- Improvement driven by property lines, due to favourable loss experience including a lower net nat cat burden
- Higher loss activity in Speciality, mainly Aviation & Space

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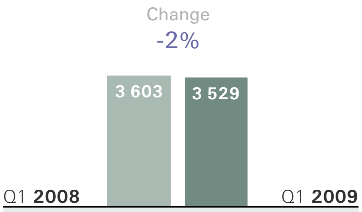
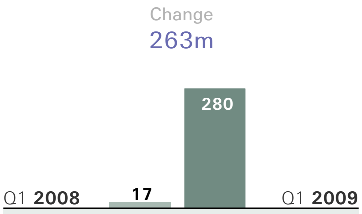
Life & Health
Improved market conditions

Operating revenues
CHF m



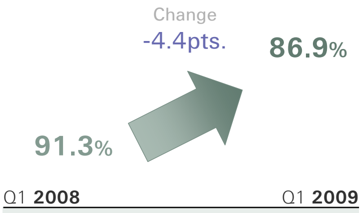
- Excluding foreign exchange, premiums and fees were 1.9% higher, driven by the Barclays Life transaction in Admin Re® and new business in traditional life

Operating income
CHF m



- Strong mortality experience
- Non-cash gain from change in fair value of embedded derivatives on funds withheld treaties of CHF 34m (Q1 08: CHF 49m loss)
- Lower interest rates and lower volatility drove VA gain of CHF 76m (Q1 08: CHF 20m loss)
- Pre-2000 GMDB gain of CHF 30m (Q1 08: CHF 28m loss) includes higher lapse experience

Benefit ratio
%



- Favourable mortality results, driven primarily by the US segment
- Morbidity slightly below expectations
- Includes approximately 2.8 points improvement related to lower benefit reserves for VA (1.1pts) and pre-2000 GMDB (1.7pts)

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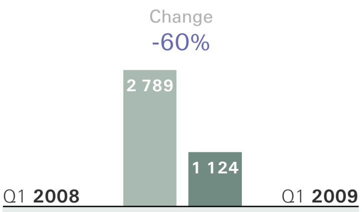
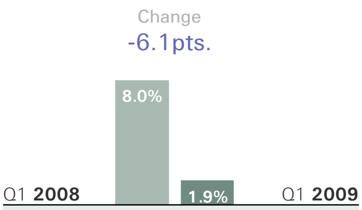
Asset Management
Returns impacted by de-risking

Operating income
CHF m



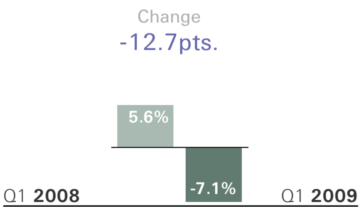
- Income decreased from Q1 2008 mainly as a result of reducing the risk profile and impairments of CHF 793m primarily on securitised products and corporate bonds
- 3 month LIBOR rate decreased approx. 150bps from Q1 2008
- Decreased running yield from 5.3% to 4.9% in Q1 2009

Return on Investments
%



- Q1 2009 RoI of 7.5% for rates, 0.5% for credit and -15.3% for equities and alternative investments
- RoI impacted by FX, impairments and duration reduction

Total return on inv. assets[1]
%



- Total return Q1 2009 of -4.9% for rates mainly driven by rising interest rates, -3.3% for credit and -34.3% for equities and alternative investments

[1] Total return includes change in unrealised gains/losses

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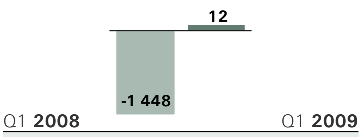
Legacy
Small positive in Q1

Operating income
CHF m



➔ Improved result in Q1 09

Operating income split[1]

CHF m	Q1 2008	Q1 2009	
Structured CDS	- 799	- 116	■ Unrealised mark-to-market losses ■ Impairments of underlying positions brought on balance sheet
Portfolio CDS	-67	39	■ Gain for Q1 due to decrease in the base correlation, which measures the likelihood of multiple and simultaneous defaults, and a reduction in time to maturity
Financial Guarantee Re	-19	-15	■ No significant changes
Former trading activities	- 563	104	■ Total gains and interest of CHF 215m mainly from mark-to-market on derivatives and investments in TRS ■ Impairments of CHF 111m

[1] Including expenses totalling CHF 38m for Legacy

Structured CDS mainly includes ABS delivered in form of floating rate notes due to unwind of a majority of the structured CDS position

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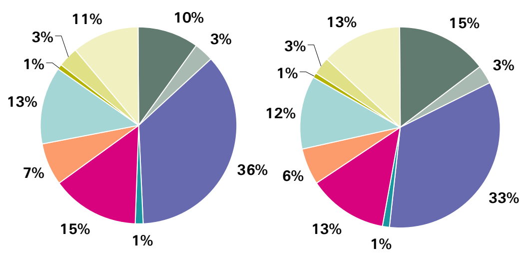
Asset Management & Legacy
Overall investment portfolio
Continued de-risking

CHF bn	End FY 2008	End Q1 2009
Balance sheet values	181.2	190.1
Unit-linked investments	-17.8	-17.0
With-profit business	-3.2	-3.2
Investments for own account	**160.2**	**169.9**

- Investment portfolio increased to CHF 169.9bn mainly due to foreign exchange impact
- CHF 159.3bn is in Asset Management and CHF 10.6bn is in Legacy
- 57% invested in cash, short-term investments, treasuries or government backed

Legend
- Cash and cash equivalents
- Short-term investments
- Government bonds
- Equities
- Corporate bonds
- Agency securitised products
- Other securitised products
- Mortgages
- Loans (incl. policy loans)
- Other investments (incl. real estate)



➔ Increased allocation to government bonds and short term investments

➔ Focus on matching liability benchmark

➔ Continued de-risking, with resulting fall in RoI

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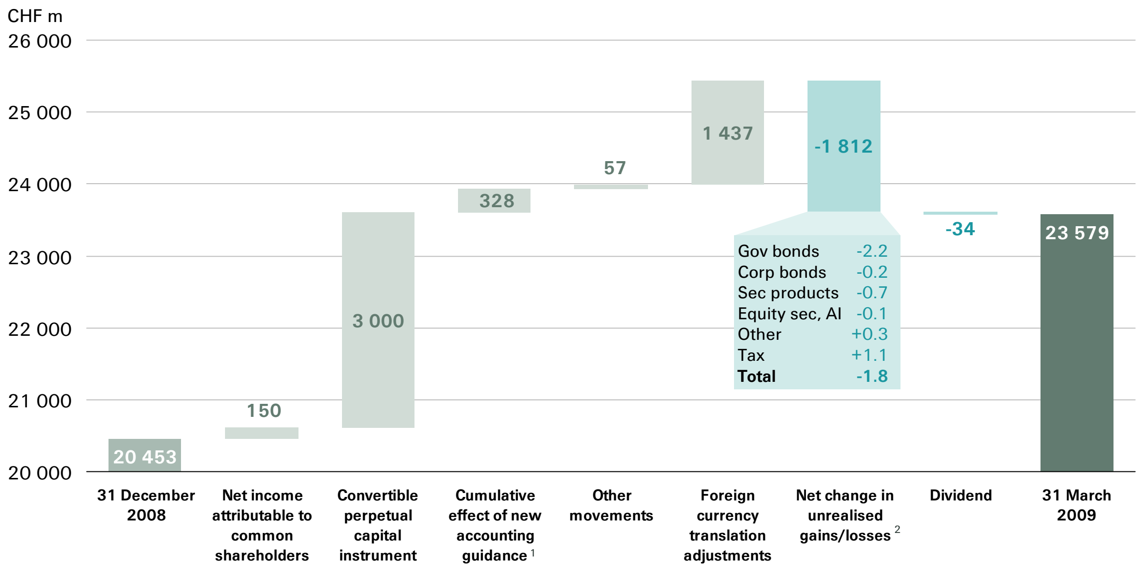
Shareholders' equity Q1 2009

Improvement driven by convertible and FX, partly offset by higher interest rates



[1] Cumulative effect of adoption of new accounting guidance

[2] Net change in unrealised gains/losses includes CHF -448m for other-than-temporary impairment

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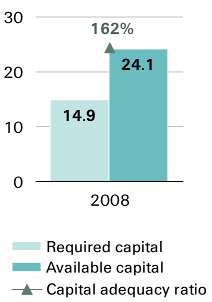
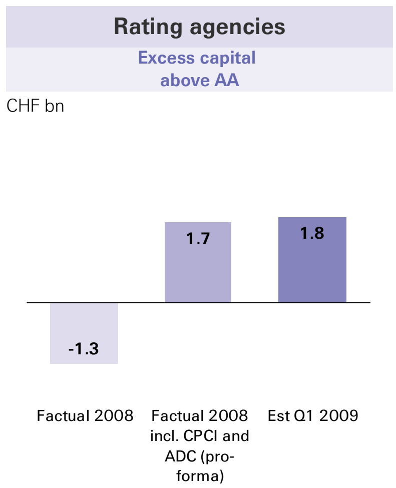
Swiss Re's capital

Capital levels restored

Internal capital model
Available/required capital
CHF bn
as of 31 Dec 2008





- Substantial improvements in Q1 2009 in all capital measures
- FY08 estimates of internal available capital revised downward for final economic net worth (ENW) mainly due to FX effects
- FY08 revised ENW causes internal capital adequacy to reduce from est. 207% to 162%. CPCI and ADC restore capital to 175-200% range
- Change has no impact on capital requirements as rating is a more significant constraint
- FY08 Solvency I ratio 164.2% (excess margin of CHF 6.8bn)

Swiss Re

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- **New strategic priorities**
  Building on our strengths
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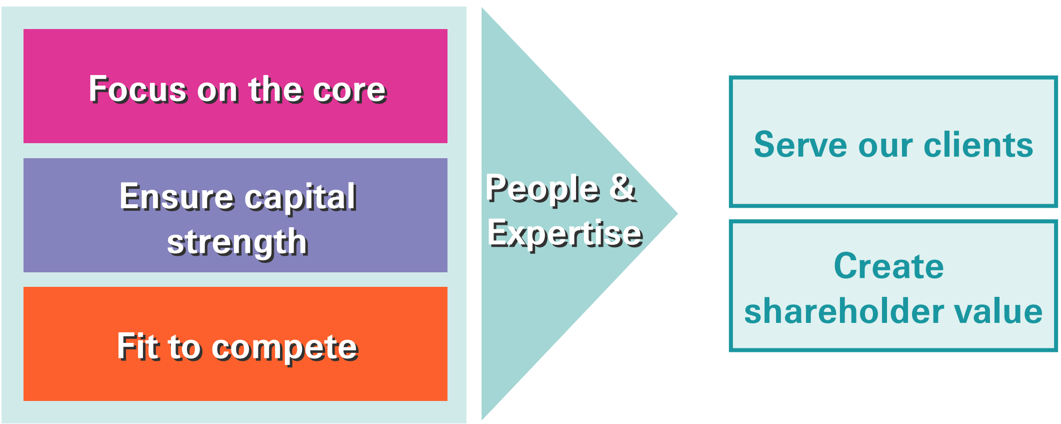
Our priorities

Building on our strengths



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Realignment of Swiss Re´s business

Reflecting our new priorities

	Core	Re-positioned	Exit
Property & Casualty	■ Reinsurance ■ Commercial insurance ■ Insurance Linked Securities ■ Run-off	■ Credit & Surety Re	
Life & Health	■ Mortality reinsurance ■ Health reinsurance ■ Longevity reinsurance ■ Admin Re®	■ US XXX life	■ Variable Annuities
Asset Management	Asset classes ■ Rates ■ Credit ■ Equities	Asset classes ■ Securitised Products ■ Alternative Assets	
Legacy			■ SCDS ■ PCDS ■ FG Re ■ Trading activities
	Grow profitably	**Reprice, reduce, release capital**	**Run-off**

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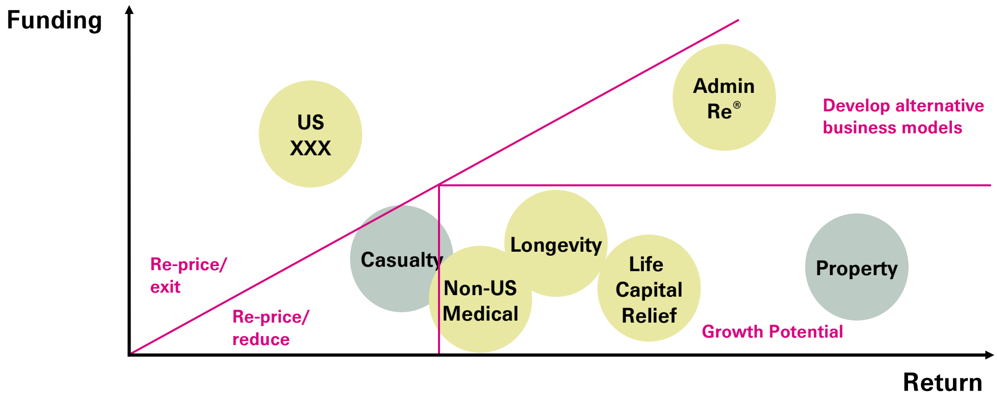
Drawing the line



- Returns are currently most attractive in property

➔ Admin Re® is potentially high return but has high capital and funding requirements, so seek alternative business models

➔ Reprice/exit where returns are low and funding requirements high

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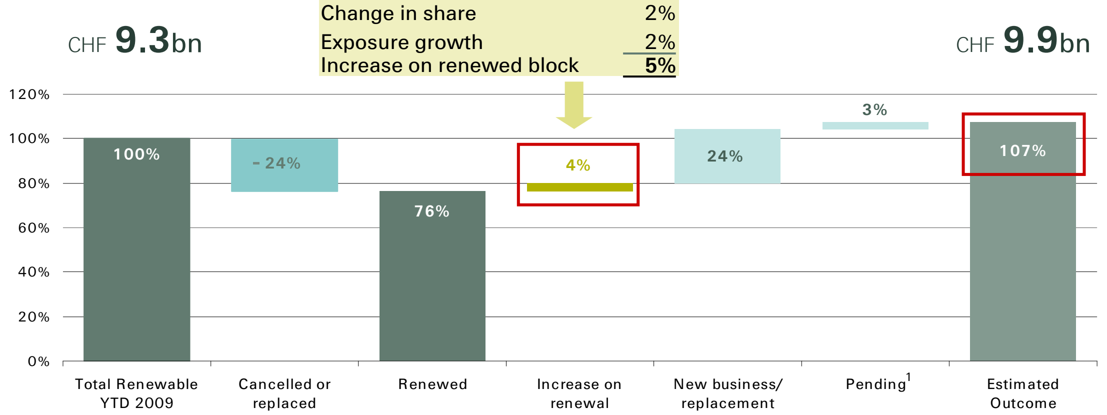
YTD April 2009 renewals:

Premium growth at attractive prices

Total traditional treaty portfolio

Rates	1%
Change in share	2%
Exposure growth	2%
Increase on renewed block	5%



➔ **Swiss Re targets underwriting year combined ratio of 95%** (assuming a normal level of natural catastrophes)

All renewal figures are estimated and calculated at constant foreign exchange rates

[1] Pending column includes pending new business

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AM strategy

Reduce risk, redeploy capital to P&C and L&H

- Focus on asset liability matching
- Asset allocation driven by longer term considerations overlaid with short to medium term tactical positioning
- New cash flows invested in cash, short term, government and agency
  - Lower yields
  - More flexibility
- Selective sales of corporate bonds and securitised products, active management of private equity and hedge fund investments
- Active hedging to protect downside
- Hold high quality assets for pull to par

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Asset de-risking
Actions in Q1 2009

Actions taken	CHF bn
Net reduction in corporate bond exposure	
Asset Management	-2.1
Legacy	-0.4
Net reduction in securitised products exposure	
Asset Management	-3.9
Alternative Investments	
Sales of strategic holdings positions	-0.1
Total reductions in portfolio (pre-hedging)	**-6.5**

Asset Management
- Corporate Credit: Selected sales of certain credit exposures, kept credit protection in place
- Securitised Products: Selected sales and reductions occurred as principal was paid down due to amortisations. Extended selected hedges on CMBX, ABX index and CDS
- Alternative Investments: Initiated reduction through redemptions of hedge funds and reduced strategic holdings. Achieved release of certain unfunded commitments in private equity

Legacy
- Actively manage underlying assets in SCDS by bringing on balance sheet

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Slide 23

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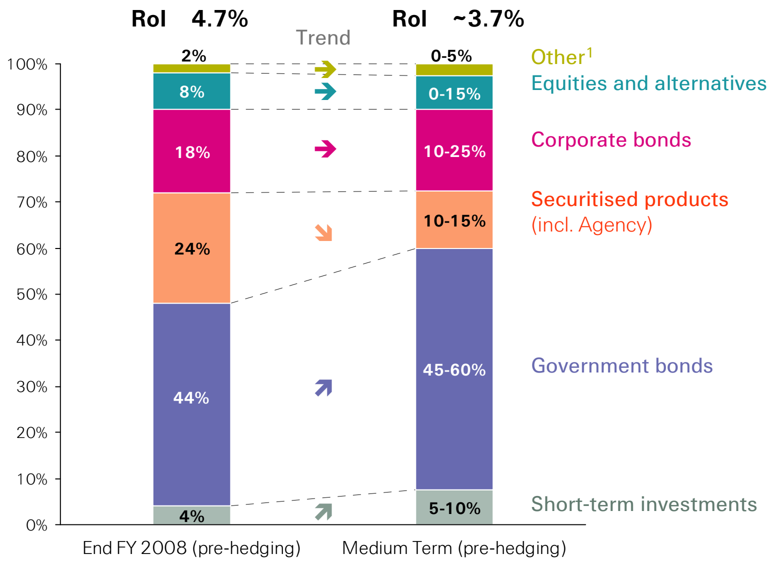
Asset allocation
Reduced risk, reduced return



[1] Other: Mortgage Loans, Policy Loans, Derivatives

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Slide 24

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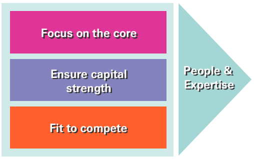
Outlook & summary
We are on track



- **Capital strength restored**
- **Continued de-risking in AM, Legacy and reinsurance expected to generate capital saving CHF 1bn in next 12 months**
- **Excellent underwriting performance in P&C and L&H in Q1**
- **Strong franchise demonstrated in January and April renewals; pricing momentum and demand continue to grow**
- **Efficiency programme well underway**
- **Clear, simple priorities established and implemented**

Targets – Mid-term focus in volatile market conditions

- → Generate sufficient organic capital before March 2012 to avoid dilution
- → 14% return on capital in (re)insurance
- → AA level of capital adequacy
- → Reduction in expenses run-rate of CHF 400m by end 2010

Swiss Re

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Swiss Re

Corporate calendar & contacts

Corporate calendar

05 August	**Second quarter 2009 results**	Conference call
03 November	**Third quarter 2009 results**	Conference call
09 December	**Investors' Day 2009**	Rueschlikon

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Cautionary note on forward-looking statements

Certain statements and illustrations contained herein are forward-looking. These statements and illustrations provide current expectations of future events based on certain assumptions and include any statement that does not directly relate to a historical fact or current fact. Forward-looking statements typically are identified by words or phrases such as "anticipate", "assume", "believe", "continue", "estimate", "expect", "foresee", "intend", "may increase" and "may fluctuate" and similar expressions or by future or conditional verbs such as "will", "should", "would" and "could". These forward-looking statements involve known and unknown risks, uncertainties and other factors, which may cause Swiss Re's actual results, performance, achievements or prospects to be materially different from any future results, performance, achievements or prospects expressed or implied by such statements. Such factors include, among others:

- the direct and indirect impact of the continuing deterioration in the financial markets and the efficacy of efforts to strengthen financial institutions and stabilise the credit markets and the broader financial system;
- changes in global economic conditions and the effects of the global economic downturn;
- the occurrence of other unanticipated market developments or trends;
- Swiss Re's ability to maintain sufficient liquidity and access to capital markets, including sufficient liquidity to cover potential recapture of reinsurance agreements, early calls of debt or debt-like arrangements and collateral calls under derivative contracts due to actual or perceived deterioration of Swiss Re's financial strength;
- the effect of market conditions, including the global equity and credit markets, and the level and volatility of equity prices, interest rates, credit spreads, currency values and other market indices, on Swiss Re's investment assets;
- changes in Swiss Re's investment result as a result of changes in its investment policy or the changed composition of Swiss Re's investment assets, and the impact of the timing of any such changes relative to changes in market conditions;
- uncertainties in valuing credit default swaps and other credit-related instruments;
- possible inability to realise amounts on sales of securities on Swiss Re's balance sheet equivalent to its mark-to-market values recorded for accounting purposes;
- the outcome of tax audits, the ability to realise tax loss carry-forwards and the ability to realise deferred tax assets (including by reason of the mix of earnings in a jurisdiction or deemed change of control), which could negatively impact future earnings
- the possibility that Swiss Re's hedging arrangements may not be effective;
- the lowering or loss of one of the financial strength or other ratings of one or more companies in the Group;
- risks associated with implementing Swiss Re's business strategies;
- the cyclicality of the reinsurance industry;
- uncertainties in estimating reserves;
- the frequency, severity and development of insured claim events;
- acts of terrorism and acts of war;
- mortality and morbidity experience;
- policy renewal and lapse rates;
- extraordinary events affecting Swiss Re's clients and other counterparties, such as bankruptcies, liquidations and other credit-related events;
- political risks in the countries in which Swiss Re operates or insures risks;
- the impact of current, pending and future legislation and regulation affecting Swiss Re or its ceding companies, and regulatory and legal actions;
- the impact of changes in accounting standards;
- the impact of significant investments, acquisitions or dispositions, and any delays, unexpected costs or other issues experienced in connection with any such transactions, including, in the case of acquisitions, issues arising in connection with integrating acquired operations;
- changing levels of competition; and
- operational factors, including the efficacy of risk management and other internal procedures in managing the foregoing risks.

These factors are not exhaustive. Swiss Re operates in a continually changing environment and new risks emerge continually. Readers are cautioned not to place undue reliance on forward-looking statements. Swiss Re undertakes no obligation to publicly revise or update any forward-looking statements, whether as a result of new information, future events or otherwise.