S&P Global Ratings

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Swiss Re Ltd.

April 24, 2026

This report does not constitute a rating action.

Business risk: **Very strong**

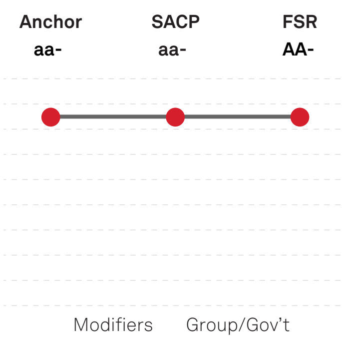
Excellent — Vulnerable

Competitive position: Very strong
IICRA: Intermediate risk

Financial risk: **Very strong**

Excellent — Vulnerable

Capital and earnings: Excellent
Risk exposure: Moderately high
Funding structure: Neutral



Financial strength rating
AA-/Stable/--
Holding company ICR
A/Stable/--

FSR--Financial strength rating. ICR--Issuer credit rating. IICRA--Insurance industry and country risk assessment. SACP--Stand-alone credit profile.

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Credit Highlights

Overview

Key strengths	Key risks
A leading position in property/casualty (P/C) and life reinsurance markets with a renowned brand.	Exposure to natural catastrophe risks makes the group, like its peers, vulnerable to volatility in capital and earnings.
Diversified product suite across P/C and life reinsurance that bolsters the group's competitive position.	Continued capital market volatility and further geopolitical uncertainty could weigh on both insurance and investment results.
Expected to maintain capital under our risk-based capital model at the 99.99% level and a healthy regulatory solvency ratio over the next two years.	

Swiss Re will remain a dominant player in the global reinsurance sector, in our view. S&P Global Ratings expects Swiss Re (the group) will maintain its position among the top global reinsurers, benefiting from its highly diversified operations across markets. In 2025, 44% of its revenue came from property/casualty reinsurance (P/C Re), 38% from life and health reinsurance (L&H Re), and 18% from Corporate Solutions (the group's commercial P/C business). It generates about 49% of its revenue in the Americas, 34% in Europe, the Middle East, and Africa, and 17% in Asia-Pacific.

We forecast Swiss Re will continue to deliver robust results over 2026-2027, demonstrating the improvements it has made across its portfolio. In our view, the group will demonstrate underwriting discipline and many of its segments will benefit from supportive market conditions. Swiss Re reported a net income of $4.8 billion in 2025, well above the $3.2 billion recorded in 2024. We expect the group will achieve its net income target of $4.5 billion for 2026, assuming a normal natural catastrophe experience during the year.

Our assessment of Swiss Re's financial risk profile reflects its long-term capitalization at the 99.99% level of our risk-based capital model, supported by strong risk controls. The group maintains risk-based capital above our extreme stress (99.99%) level (measured using our model) and we believe it will likely stay at this level over the next two years. Strong earnings will help offset higher returns to shareholders and growth of the business. From a regulatory perspective, we expect the group's solvency ratio to remain at or above its target of 200%-250% (250% on Jan. 1, 2026).

Outlook

The stable outlook reflects our view that Swiss Re will continue to record robust profitability metrics over the next 24 months. In 2026, we think that the group will record combined ratios of below 85% in its P/C Re segment and below 91% in its Corporate Solutions segment. Furthermore, we expect that Swiss Re will maintain capital at least in excess of our 99.95% confidence level over 2026-2027.

Downside scenario

We could take a negative rating action on Swiss Re over the next 24 months if the group cannot maintain profitability in line with its closest peers, or if we think that its capital levels will fall consistently below the 99.95% level.

Upside scenario

A positive rating action would depend on the group improving its underwriting earnings so that it consistently outperforms its peers. We would also expect the group to demonstrate a more stable earnings profile while maintaining capital above our 99.99% confidence level.

Assumptions

- GDP growth of 2.2% in the U.S. and 1.0% in the Eurozone in 2026. Growth in 2027 will remain constrained at 2.0% in the U.S. and 1.2% in the Eurozone.
- Central banks have turned hawkish in their language in response to Middle East developments. The Fed and the Bank of England have paused their cutting cycles and explicitly entered a wait-and-see period. The European Central Bank (ECB) signaled that rate hikes will be coming relatively soon. Emerging market central banks followed a similar pattern.
- We expect pricing in short-tail lines to continue facing downward pressure throughout the remaining 2026 renewal cycles.

- Reinsurers may see impacts on both sides of the balance sheet from the war in the Middle East.

Swiss Re Ltd.--Key metrics

	2027f	2026f	2025	2024	2023
S&P Global Ratings capital adequacy (%)	99.99	99.99	99.99*	99.99	99.99
Insurance revenue (mil. $)	~45,000	~44,000	43,136	45,598	43,898
Net income (mil. $)	~4,500	~4,500	4,762	3,238	3,141
Return on equity (%)†	~18	~18	19.5	14.2	15.2
P/C: Net combined ratio (%) (P/C Re and Corporate Solutions combined)§	~85	~85	79.6	88.4	85.2
EBITDA fixed-charge coverage (x)	~10	~10	12.8	8.7	7.7
Financial leverage including pension deficit as debt (%)	~23	~23	23.2	24.6	27.9

§Based on S&P Global Ratings' net calculations. †Includes noncontrolling interests and perpetual capital instruments. f--Forecast.

Business Risk Profile

Swiss Re has many competitive strengths, including its leading positions in both the global P/C and life reinsurance markets, its well-recognized brand, and well-diversified portfolio across all regions and product segments.

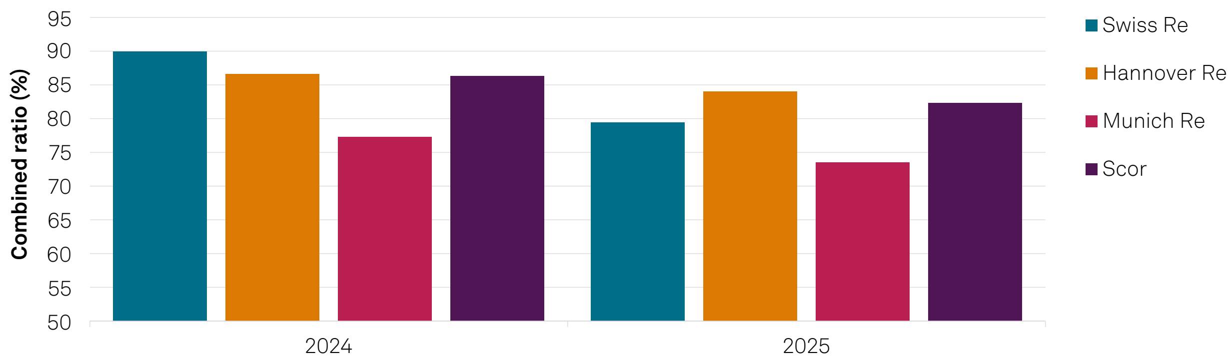
We expect Swiss Re will report robust underwriting profitability over 2026-2027. In 2026, we expect the group will record combined ratios (based on Swiss Re calculations) below 85% in its P/C Re segment and below 91% in its Corporate Solutions segment and net income of approximately $1.7 billion in its L&H Re segment.

In 2025, Swiss Re recorded net combined ratios of 79.4% and 86.5% in its P/C Re and Corporate Solutions segments respectively. Both P/C Re and Corporate Solutions benefited from a year with a lower-than-average number of natural catastrophes; P/C Re used less than half of its budget for such claims. The P/C Re segment also outperformed the simple average (79.8%) of its closest peers (Hannover Re, Munich Re, and Scor SE).

Net income from the L&H Re segment declined to $1.3 billion in 2025 from $1.5 billion in 2024. This was largely due to the outcome of portfolio reviews that Swiss Re completed in the year, which resulted in a $0.65 billion loss and a $0.95 billion reduction in the contractual service margin amid changes in assumptions. We expect that with the completion of portfolio reviews at L&H Re, and pricing in still robust growth in many of the group's key lines in P/C Re and Corporate Solutions, Swiss Re will meet its full-year net income target of $4.5 billion.

Chart 1

Swiss Re typically outperforms most peers in P/C insurance



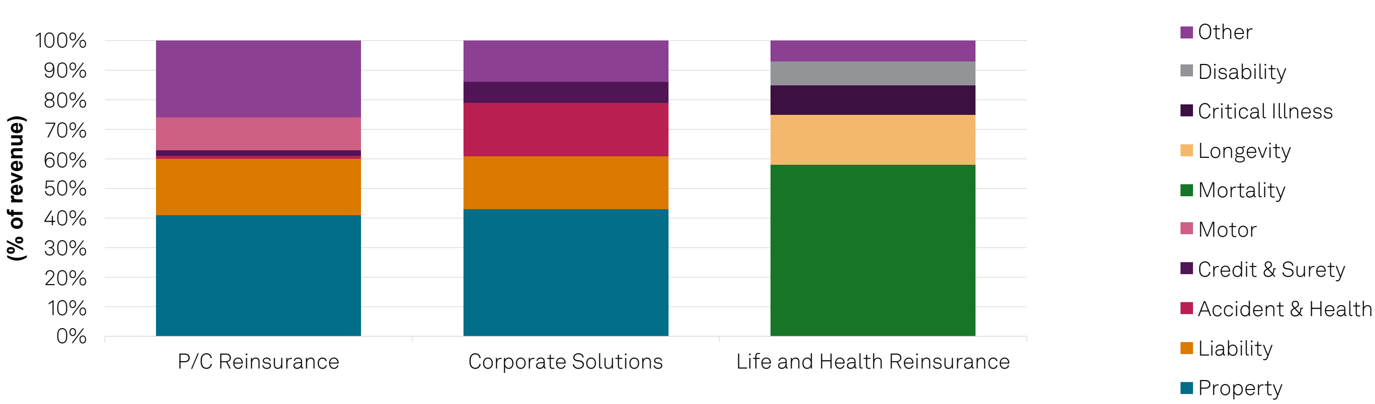
P/C--Property/casualty. Sources: S&P Global Ratings and company reports.

In our view, Swiss Re will continue to gain from its scale of operations and ability to offer tailored and innovative services to clients. Swiss Re also benefits from its highly diversified product offering and long-established direct client relationships, which help it better navigate intense price competition than more concentrated reinsurers.

The group also demonstrates solid strategic planning by optimizing capital allocation to manage the pricing cycle, funneling funding to areas and business lines that provide better returns.

Chart 2

Breakdown of Swiss Re's business lines by segment



P/C--Property/casualty. Source: Swiss Re's 2025 Analyst Presentation.

We note the life reinsurance market remains characterized by high operational barriers to entry (only a handful of reinsurers dominate the market). As a result, Swiss Re will likely continue to benefit from the robust margins the market enjoys.

Financial Risk Profile

We expect Swiss Re will maintain capital above our 99.99% confidence level under our risk-based capital model over 2026-2027. Following substantial growth in net profit in 2025, the group aims to return close to $3.9 billion to shareholders in 2026 with an increased dividend and a total share buyback of $1.5 billion ($1 billion on top of the previously announced $500 million sustainable buyback program). These returns translate into a payout ratio of just over 81%, slightly higher than in previous years. The higher payout reflects the group's strong strategic risk management and underwriting discipline, with management choosing not to deploy more capital amid softening conditions in many key markets.

We believe the group's retained net earnings over the next two years will be more than sufficient to meet any potential growth in capital requirements. We believe Swiss Re's risk profile should not significantly change in 2026-2027 and do not expect the group to grow significantly in markets where abundant capacity is driving down rates.

In our capital model, we give credit to all of the group's risk adjustment and contractual service margin (net of tax). While over half of the group's total adjusted capital comprises equity-like reserves and hybrid debt instruments, we do not adjust our assessment of capital and earnings.

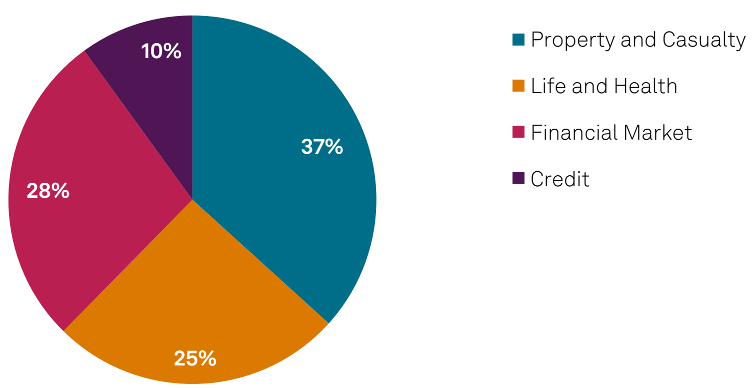
From a regulatory perspective, we expect the group's solvency ratio to remain comfortably in or above its target of 200%-250% over 2026-2027; it stood at 250% on Jan. 1, 2026. Its largest natural catastrophe exposure remains the Atlantic hurricane, where a 1-in-200-year scenario would result in a $7.6 billion loss and decrease the Swiss solvency test [SST] ratio by about 48 percentage points.

Like its peers, the group's exposure to catastrophe risk is a likely source of significant capital and earnings volatility, although we think it is unlikely to experience losses greater than its risk tolerance. In addition, we believe Swiss Re is less vulnerable to these losses than most reinsurers thanks to its diversified risk profile and strong modeling capabilities.

Chart 3

Swiss Re Group's risk profile

Breakdown of SST target capital (pre-diversification)



SST--Swiss Solvency Test. Source: Swiss Re's Financial Condition Report 2025.

We believe the significant strengthening of Swiss Re's U.S. casualty reserves by $2.45 billion in third-quarter 2024 should reduce the impact of the recent volatility in reserving for this line of business. The group estimates that its overall reserve position across P/C insurance moved to the 90th percentile of the best estimate. However, we note that given the long-tail nature of casualty reinsurance lines, we cannot rule out further negative movements.

We consider the group will maintain a conservative asset mix, with a significant portion of highly rated bonds, cash, and equivalents, and demonstrate low concentration by sector and issuer. We believe it will continue to follow a well-balanced investment strategy with a diverse investment portfolio and hedging strategy to manage volatile capital market scenarios.

As a publicly listed company, the group has access to capital markets and a track record of debt issuances. Its financial leverage stood at 23.2% at year-end 2025, versus 24.6% in 2024. We expect subordinated debt will remain an important part of the group's capital over 2026-2027 and any further deleveraging would mainly come from a reduction in senior debt. Swiss Re's strong earnings means it comfortably exceeds our 4x coverage metric (the point at which it could impact the rating), we expect the group to maintain significant coverage over 2026-2027.

Swiss Re--Capital structure and equity content

Issuer	ISIN	Issue description	Issue date	Callable	Maturity date	Currency	Nominal (mil.)¶	Coupon (%)	Equity content
Senior									
Swiss Reinsurance Co.	CH0262881441	Senior debt	2015	N/A	2027	CHF	250	0.75	No
Swiss Re Treasury (US) Corp, Guaranteed by Swiss Reinsurance Co.	US87089HAB96 USU7514EAV21	Senior debt	2012	N/A	2042	USD	322	4.25	No
Swiss Re America Holding Corp	US36158FAD24	Senior debt	2000	N/A	2030	USD	156	7.75	No
Perpetual instruments accounted for as equity									
Swiss Re Ltd via Argentum Netherlands B.V.	XS1640851983	Perpetual callable notes	2023	2027	Perpetual	USD	454	5.524	Intermediate
Subordinated									
Swiss Re Subordinated Finance PLC, Guaranteed by Swiss Re Ltd.	XS3038052067/ US87088QAB05	Subordinated notes	2025	2045	2046	USD	750	6.191	Intermediate
Swiss Re Subordinated Finance PLC, Guaranteed by Swiss Re Ltd.	XS3025207807	Subordinated notes	2025	2031	2033	EUR	750	3.89	No*
Swiss Re Subordinated Finance PLC, Guaranteed by Swiss Re Ltd.	XS3034073836	Subordinated notes	2025	2029	2031	SGD	450	3.75	No*
Swiss Re Subordinated Finance PLC, Guaranteed by Swiss Re Ltd.	XS2798286071/ US87088QAA22	Subordinated notes	2024	2034	2035	USD	750	5.698	No*

Swiss Re--Capital structure and equity content

Issuer	ISIN	Issue description	Issue date	Callable	Maturity date	Currency	Nominal (mil.)¶	Coupon (%)	Equity content
Swiss Re Ltd via Argentum Netherlands B.V.	XS1423777215	Subordinated notes	2022	2027	2052	USD	800	5.625	Intermediate
Swiss Re Ltd via Argentum Netherlands B.V.	XS1389124774	Subordinated notes	2022	2031	2056	USD	23	6.05	Intermediate
Swiss Re Finance (UK) PLC, Guaranteed by Swiss Re Ltd.	XS2181959110	Subordinated notes	2020	2032	2052	EUR	800	2.714	Intermediate
Swiss Re Finance (Luxembourg) S.A., Guaranteed by Swiss Reinsurance Co.	XS1973748707	Subordinated notes	2019	2029	2049	USD	766	5	Intermediate
Swiss Re Finance (Luxembourg) S.A., Guaranteed by Swiss Reinsurance Co.	XS1963116964	Subordinated notes	2019	2030	2050	EUR	539	2.534	Intermediate

As of publication date. *Available for debt funded capital credit subject to tolerance limits. N/A--Not applicable.

Other Credit Considerations

Governance

Management's communication of its strategic goals is frequent, clear, and consistent. The group has clear key performance indicators, including a combined ratio of below 85% for its P/C reinsurance segment and a group-level net income target of $4.5 billion for 2025. We view these targets as realistic and similar to our expectations.

Advanced and detailed financial modeling and reporting tools support Swiss Re's strong risk governance and it benefits from robust independent oversight. Thanks to a proprietary natural catastrophe model, the group also has a good understanding of claims details and a timely measure of potential losses. Further, its well-defined risk appetite translates into a consistent limit framework across risk categories, approved by the Group Risk and Capital Committee.

Swiss Re has long-standing senior executives across key business units, with deep bench strength supporting the senior management team.

Liquidity

We expect Swiss Re's liquidity will remain exceptional, owing to the strength of its liquidity sources, mainly premium income, and a highly liquid asset portfolio relative to its liabilities.

Factors specific to the holding company

Our 'A' rating on Swiss Re is two notches below the group credit profile, mainly reflecting the structural subordination of its creditors versus the policyholders of its insurance subsidiaries.

Group support

We treat both the reinsurance and corporate solutions business units as core to Swiss Re.

Environmental, social, and governance

Swiss Re's exposure to environmental and social risks compares well with that of peers. The group is a leader in climate risk research, focusing on the implications for society and the importance of building resilience. Its exposure to environmental risk mainly stems from a possible increase in claims due to extreme weather events like windstorms, wildfires, and floods, as well as climate change.

Although Swiss Re's exposure to catastrophe risk could materially increase capital and earnings volatility, the group can reprice its catastrophe contracts annually or cede the risks. This will help it absorb a gradual increase in claims. Given Swiss Re's strong risk management and modeling capabilities, we do not expect it to experience losses greater than its risk tolerance. This is despite its significant catastrophe exposure. For over a decade, the group has been working with the public sector to create insurance-based products that help close the disaster protection gap in affected areas. Swiss Re is less vulnerable to large natural catastrophe losses than less-diversified reinsurers thanks to its diversified risk profile, particularly through its life business and geographical diversification.

Through its life reinsurance business, Swiss Re is exposed to social factors like changes in demographic trends, including longer life spans, which can increase insurance liabilities. However, this exposure is in line with that of other life reinsurers and we believe its business diversification mitigates any risk.

Rating Component Scores

Business Risk Profile	**Very Strong**
Competitive position	Very strong
IICRA	Intermediate risk
Financial Risk Profile	**Very Strong**
Capital and earnings	Excellent
Risk exposure	Moderately high
Funding structure	Neutral
Anchor	**aa-**
Modifiers	
Governance	Neutral
Liquidity	Exceptional
Comparable rating analysis	0
Current Credit Rating	
Local currency financial strength rating	--
Foreign currency financial strength rating	--
Local currency issuer credit rating	A/Stable/--
Foreign currency issuer credit rating	A/Stable/--

Related Criteria

- General Criteria: Hybrid Capital: Methodology And Assumptions, Oct. 13, 2025

- Criteria | Insurance | General: Insurer Risk-Based Capital Adequacy--Methodology And Assumptions, Nov. 15, 2023
- General Criteria: National And Regional Scale Credit Ratings Methodology, June 8, 2023
- General Criteria: Environmental, Social, And Governance Principles In Credit Ratings, Oct. 10, 2021
- General Criteria: Group Rating Methodology, July 1, 2019
- Criteria | Insurance | General: Insurers Rating Methodology, July 1, 2019
- General Criteria: Methodology For Linking Long-Term And Short-Term Ratings, April 7, 2017
- General Criteria: Principles Of Credit Ratings, Feb. 16, 2011

Ratings Detail (as of April 24, 2026)*	
Swiss Re Ltd.	
Issuer Credit Rating	A/Stable/--
Senior Unsecured	A
Short-Term Debt	A-1
Subordinated	BBB+
Related Entities	
Swiss Re Africa Ltd.	
Financial Strength Rating	
Local Currency	AA-/Stable/--
Swiss Re America Holding Corp.	
Issuer Credit Rating	
Local Currency	A/Stable/A-1
Senior Unsecured	A
Swiss Re Asia Pte. Ltd.	
Financial Strength Rating	
Local Currency	AA-/Stable/--
Issuer Credit Rating	
Local Currency	AA-/Stable/A-1+
Swiss Re Asia Pte. Ltd. (Australia Branch)	
Financial Strength Rating	
Local Currency	AA-/Stable/--
Swiss Re Corporate Solutions Africa Ltd.	
Financial Strength Rating	
South Africa National Scale	zaAAA/--/--
Swiss Re Corporate Solutions America Insurance Corp.	
Financial Strength Rating	
Local Currency	AA-/Stable/--
Issuer Credit Rating	
Local Currency	AA-/Stable/--
Swiss Re Corporate Solutions Capacity Insurance Corp.	
Financial Strength Rating	
Local Currency	AA-/Stable/--

Ratings Detail (as of April 24, 2026)*	
Issuer Credit Rating	
Local Currency	AA-/Stable/--
Swiss Re Corporate Solutions Elite Insurance Corp.	
Financial Strength Rating	
Local Currency	AA-/Stable/--
Issuer Credit Rating	
Local Currency	AA-/Stable/--
Swiss Re Corporate Solutions Insurance China Ltd.	
Financial Strength Rating	
Local Currency	A+/Stable/--
Issuer Credit Rating	
Local Currency	A+/Stable/--
Swiss Re Europe Holdings S.A.	
Issuer Credit Rating	
Local Currency	--/--/A-1
Swiss Re Europe S.A.	
Financial Strength Rating	
Local Currency	AA-/Stable/--
Issuer Credit Rating	
Local Currency	AA-/Stable/--
Swiss Re Financial Products Corp.	
Issuer Credit Rating	
Local Currency	AA-/Stable/A-1+
Swiss Reinsurance America Corp.	
Financial Strength Rating	
Local Currency	AA-/Stable/--
Issuer Credit Rating	
Local Currency	AA-/Stable/--
Swiss Reinsurance Co. Ltd.	
Financial Strength Rating	
Local Currency	AA-/Stable/--
Issuer Credit Rating	AA-/Stable/A-1+
Financial Enhancement Rating	
Local Currency	AA-/--/--
Junior Subordinated	A
Senior Unsecured	A+
Swiss Re International SE	
Financial Strength Rating	
Local Currency	AA-/Stable/--
Issuer Credit Rating	AA-/Stable/--
Swiss Re Life & Health America Holding Co.	
Issuer Credit Rating	
Local Currency	A/Stable/--

Ratings Detail (as of April 24, 2026)*	
Swiss Re Life & Health America Inc.	
Financial Strength Rating	
Local Currency	AA-/Stable/--
Issuer Credit Rating	
Local Currency	AA-/Stable/--
Swiss Re Life & Health Australia Ltd.	
Financial Strength Rating	
Local Currency	AA-/Stable/--
Issuer Credit Rating	
Local Currency	AA-/Stable/--
Swiss Re Subordinated Finance Plc	
Subordinated	BBB+
Westport Insurance Corp.	
Financial Strength Rating	
Local Currency	AA-/Stable/--
Issuer Credit Rating	
Local Currency	AA-/Stable/--
Domicile	Switzerland

*Unless otherwise noted, all ratings in this report are global scale ratings. S&P Global Ratings' credit ratings on the global scale are comparable across countries. S&P Global Ratings' credit ratings on a national scale are relative to obligors or obligations within that specific country. Issue and debt ratings could include debt guaranteed by another entity, and rated debt that an entity guarantees.